

evoenergy

# Community forum

Session 12

9 December 2025





# Acknowledgement of Country

*Evoenergy acknowledges the Traditional Custodians of the lands on which we live and work. We pay respect to the Elders, past and present, and celebrate all First Peoples' continuing connections and contributions to Country.*

# Safety share

Bruce Hansen, Group Manager Gas Networks

# Reporting emergencies

- **000** when life or property is threatened
- **131 909** faults and emergencies for gas (smell of gas or sound of escaping gas)
- **13 10 93** faults and emergencies for electricity

# Welcome

Helen Leayr, Facilitator Communication Link



Communication Link

Ask.  
Listen.  
Understand.  
Achieve.

# Independent facilitation

Facilitation: Helen Leayr

Supporting facilitators:

Rosie Garland

Rennae Sillett

- Build understanding through information
- Know what you can influence
- Be heard and understood

[communicationlink.com.au](http://communicationlink.com.au)

# Technical housekeeping

- Emergency exit
- Bathrooms
- Breaks
- Online participants - Mural
- Assistance in participation
- Network storywall
- Slido – using our phones
- Slack



# Today's agenda

- Welcome
- Recap
- Evoenergy CEO opening remarks
- Presentation: AER draft decision on Evoenergy's five-year gas plan
- Presentation: Responding to the AER's draft decision on long term cost recovery
- Feedback activity

## *Dinner*

- Presentation: Responding to the AER's draft decision on managing demand forecasting uncertainty
- Feedback activities
- Evoenergy closing remarks
- Wrap up session and close



<b>Session 8</b> 6 March 2025	<b>Session 9</b> 27 March 2025	<b>Session 10</b> 22 May 2025	<b>Session 11</b> 30 October 2025	<b>Session 12</b> 9 December 2025
<p><b>Draft five-year gas plan launch</b></p> <ul style="list-style-type: none"> <li>• How we've considered and addressed feedback</li> <li>• Initial reflections</li> </ul>	<ul style="list-style-type: none"> <li>• Reflect on session 8</li> <li>• Revisit gas network prices and revenue cap concerns</li> <li>• Revisit network cost recovery equity and long-term gas bill impacts</li> <li>• Revisit network permanent disconnections and user pays approach</li> </ul>	<ul style="list-style-type: none"> <li>• Reflect on session 9</li> <li>• Outline proposed disconnections charges and safety approach</li> <li>• Share final thinking on how we'll minimise price variability under a revenue cap</li> <li>• Share stakeholder feedback on draft gas plan</li> <li>• Share proposed gas plan positions</li> </ul>	<ul style="list-style-type: none"> <li>• Reflect on session 10</li> <li>• Share energy sector updates relevant to the GN26 review</li> <li>• Share stakeholder feedback on proposed gas plan</li> <li>• Share gas demand update</li> </ul>	<ul style="list-style-type: none"> <li>• Reflect on session 11</li> <li>• Hear about the AER's draft decision on proposed gas plan</li> <li>• Consider and explore options for revised gas plan taking into consideration consumer and stakeholder feedback</li> </ul>



## Since session 11....

### **Established a NSW Customer Forum**

Captures NSW customers' intentions, preferences and perspectives

- Complements community forum
- Diverse representation

### **AER Draft Decision**

Published on Evoenergy's five-year gas plan (available on [AER website](#))

# Community forum's values

**Adaptability +  
empathy**

**Community +  
family**

**Communication +  
collaboration**

**Fairness + equity**

**Honest,  
transparent +  
genuine**

**Integrity + ethics**

**Kindness +  
compassion**

## The values as they relate to gas

- Ensure that no one is left behind, recognising that **one size does not fit all**
- Remember that **not everyone can adapt to the transition at the same pace** and some people will need more help than others. Be flexible and empathetic.
- The transition needs to be **affordable for everyone** in our community and not contribute to 'haves and have-nots'.
- Everyone should be entitled to participate in the transition in a fair way. Consider how to achieve **equity and fairness across all customers** including homeowners, renters and businesses. Seek to be fair over time and consider future generations.
- Maintain **transparency** across all areas including the options available to customers; the costs at different stages in the transition; and safety implications for the network.
- Be adaptable, **adopt innovation and new technology** where appropriate.
- **Keep the community informed** so they can make informed choices, through education campaigns and easy to understand information in multiple languages. Outline the journey and the final outcome. Seek to counter misinformation without being divisive.
- Consider the **implications of job losses** in the gas sector.
- Consider community-based activities such as community energy solutions and impacts on individual suburbs.

# CEO opening remarks

John Knox, Chief Executive Officer

# AER draft decision on our five-year gas plan

Megan Willcox, General Manager  
Economic Regulation

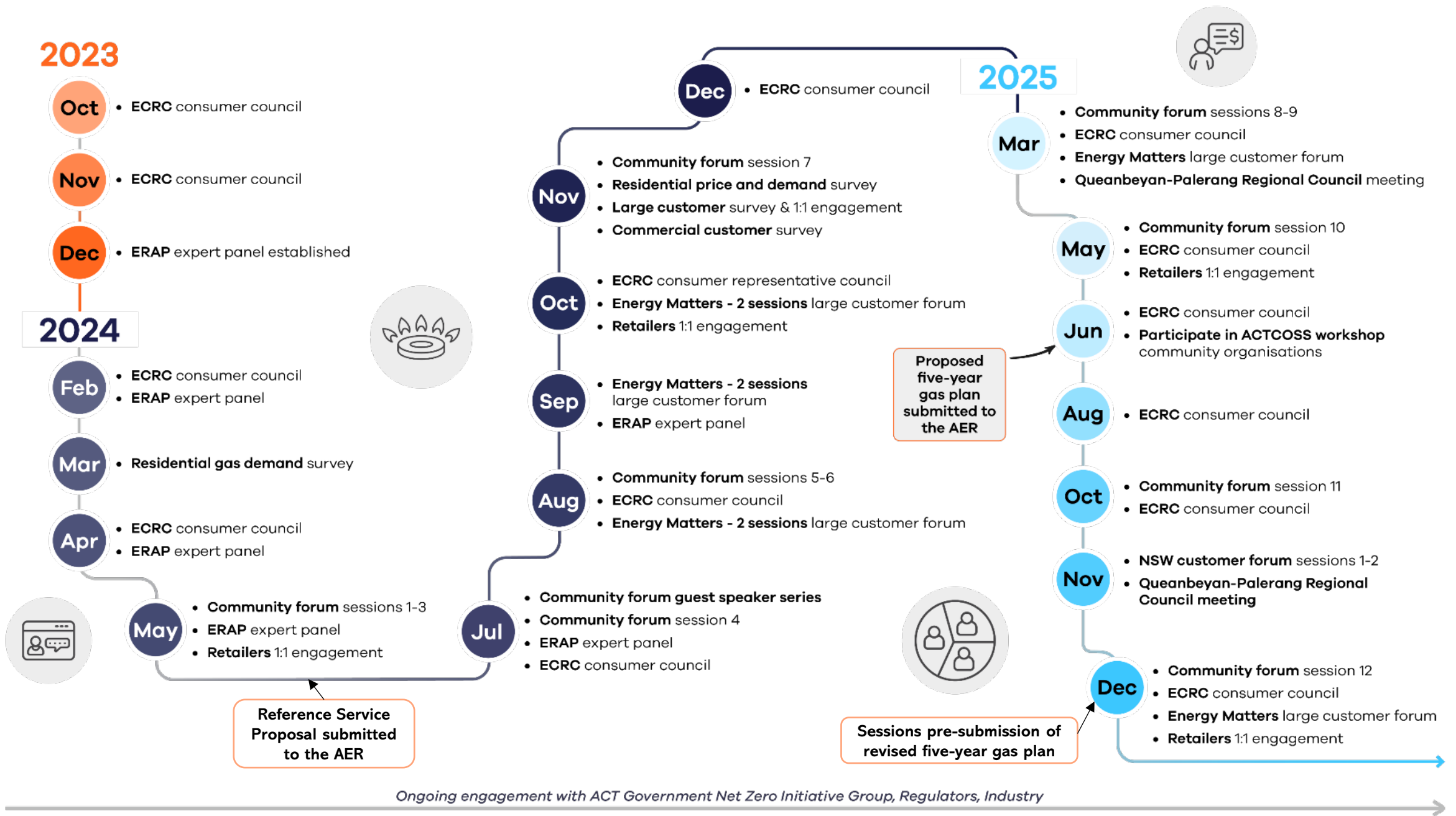


# Where we are in the review process

## Evoenergy



## Australian Energy Regulator



# AER draft decision elements



**We proposed:**

Demand forecast that reflects our customers transition intentions, using combination of historical trends and findings of customer research

Bringing forward cost recovery for a more equitable transition for all customers by 2045  
Reflects regulatory framework and current situation (i.e., no Government funding options)

Significantly reduce expenditure from the current 5-year period  
Proposed a true-up for through annual pricing update process

**AER’s draft decision:**

**Not accepted**

Concerns with use of customer research findings in forecast  
Uses an alternative forecast that reflects historical trends and a conventional methodology and results in a slower transition

**Not accepted**

Assumes most assets will still be in use by some customers beyond 2045  
Limits accelerated depreciation to achieve a lower short term annual change to network charges (4% in real dollar terms)

**Not accepted**

No true up for government taxes and levies  
Cut a further 19% off capital costs

# AER draft decision elements



**Approach to  
adjusting prices**



**Approach to  
disconnections**



**Tariffs**

**We  
proposed:**

Revenue cap to reflect jurisdiction circumstances, ensure customers pay only efficient costs, and remove forecasting risk

Manage safety through targeted permanent disconnections and user-pays approach

Gradually flatten tariffs to support emissions policy and manage bill impacts for small customers

**AER's  
draft  
decision:**

**Not accepted**

Requires Evoenergy to propose a hybrid approach  
Considers this better shares forecasting risk between Evoenergy and customers

**Materially accepted**

Accept basic and urgent permanent disconnection charge  
Exclude safety program costs from temporary disconnection and further reduction of this charge  
Expects a set charge for complex disconnections

**Partially accepted**

Requires Evoenergy to reduce consumption tariff blocks from 4 to 2 and further flatten tariffs to better signal emissions reduction objectives

## While we consider our response to the draft decision, we are thinking about...

- What does it mean for necessary investment to keep gas supply safe and reliable for remaining customers?
- What does it mean for our hard-to-electrify customers?
- What does it mean for the viability of our gas network going forward?
- What does it mean for Evoenergy's electricity network and customers electrifying?





## Discussion

Any initial reaction to the AER's draft decision?

Do you think it reflects the community's feedback? Why/ why not?

*Provide your thoughts in the online chat, via slido, or share them with the whole group by contributing to our discussion.*



# Australian Energy Regulator draft decision initial reactions

# Responding to the AER's draft decision on long term cost recovery

Gillian Symmans, Group Manager  
Regulatory Reviews and Policy



# AER draft decision on depreciation

AER did not accept Evoenergy's proposal to:

- shorten asset lives to be recovered by the ACT's planned phase out of gas in 2045
- bring forward recovery of some past investment costs through the sum-of-years-digits method

Instead, the AER:

- shortened asset lives for:
  - High pressure assets to 30 years: assumes these will continue earning revenue until at least 2055-56
  - Medium pressure assets to 25 years: assumes these will continue earning revenue until at least 2050-51
- allowed additional accelerated depreciation to achieve a **4% per annum network price increase**, plus an additional 0.5% for approved revenue adjustments

# What the AER said about depreciation

## On asset lives:

- Considers high likelihood that network will be decommissioned by 2045, but not sufficient evidence that there is a 100% likelihood
- Considers there remains uncertainty how industrial customers will transition to net zero
- Recognises that it will likely not be economical to maintain portion of network for industrial customers, but notes that the ACT Government's plan does not rule out renewable gas for hard to abate industrial users

# What the AER said about depreciation

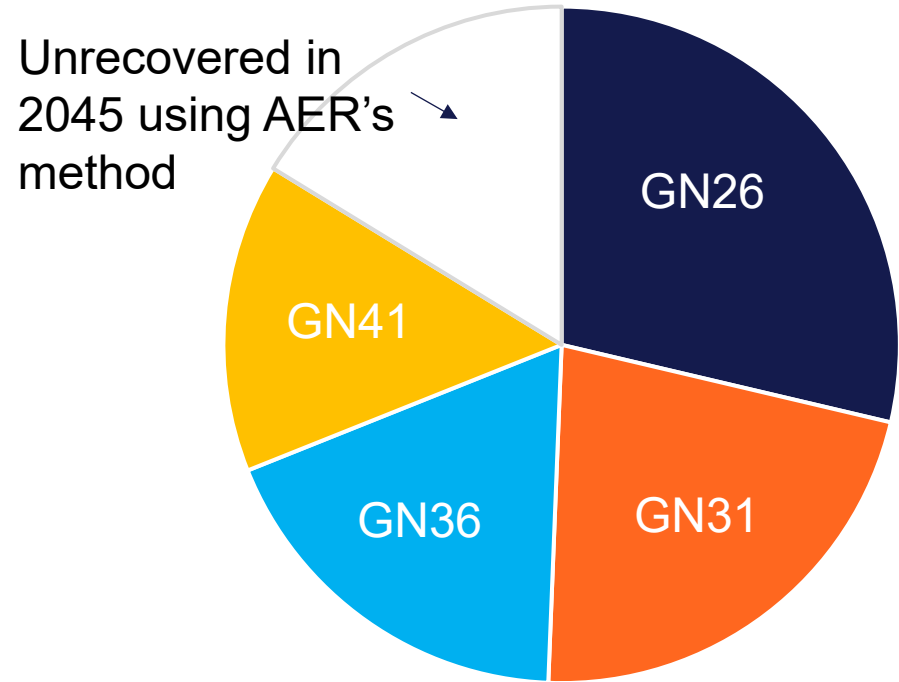
## On accelerated depreciation (AD):

- Considers that long-term price modelling should include some amount of decommissioning costs to factor in the potential impact of these costs on prices
- Can help reduce stranded asset risk and promote efficient investment, but must be balanced against short-term price impacts and affordability
- Considers that AD cannot be provided without constraint because this would potentially accelerate the pace of demand reduction and may therefore reduce Evoenergy's ability to recover its costs in the longer term
- Considers its draft decision strikes a balance between the need for some AD to promote efficient investment, and the need to limit the price impact of AD on consumers, particularly for vulnerable customers and those facing challenges during the energy transition

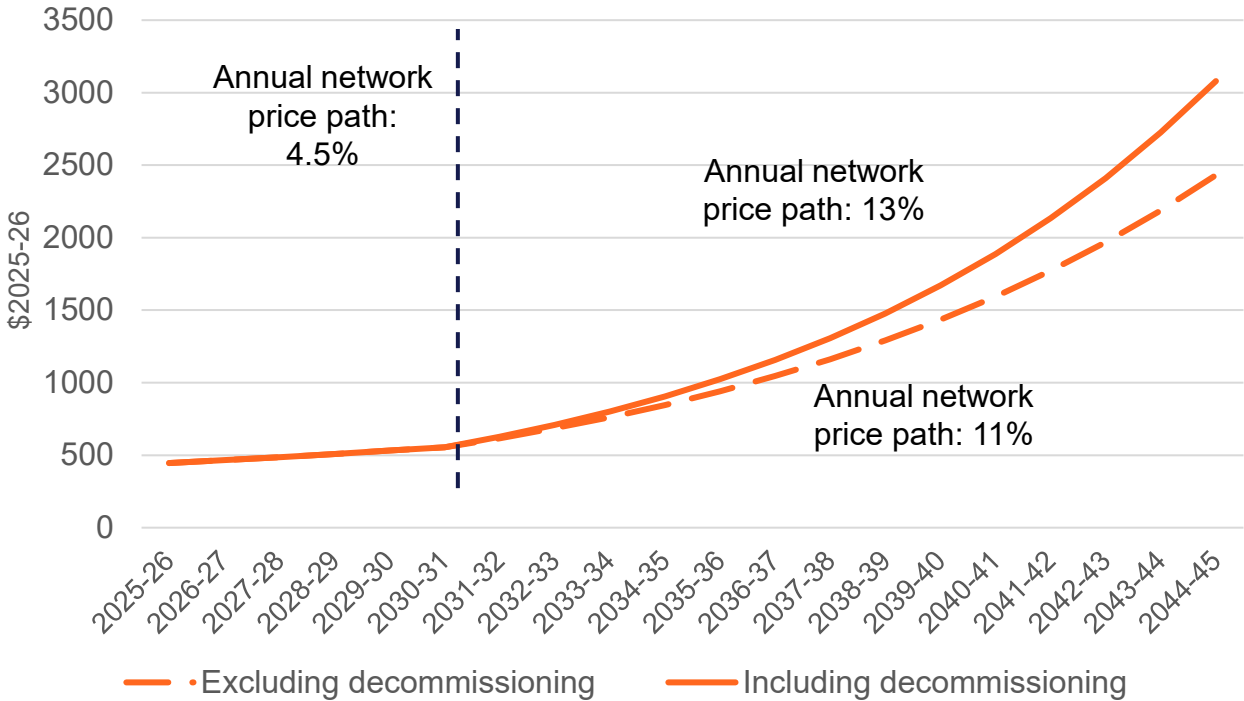
# What does the AER's draft decision means for long term price impacts?

To look at long term impacts, we have used an average of our demand forecast and the AER's demand forecast

Spread of depreciation over 5-year periods



Network component of typical residential bill required to provide a reasonable opportunity to recover costs



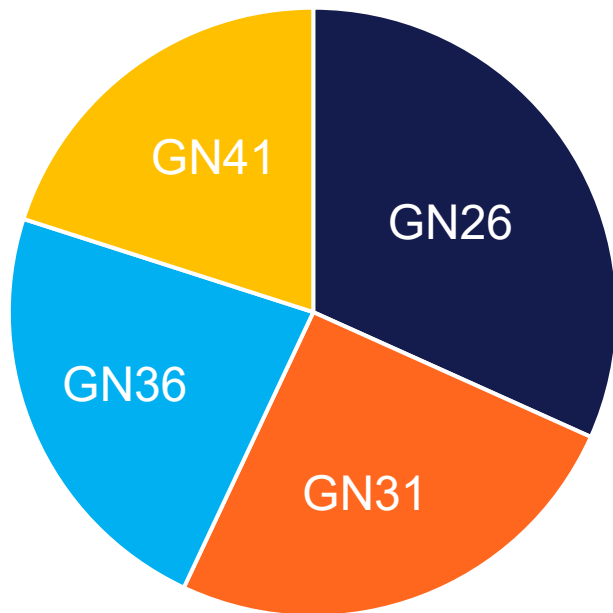
# Initial thinking on an alternative approach

Continue to propose economic asset lives set consistently with the ACT Government Integrated Energy Plan

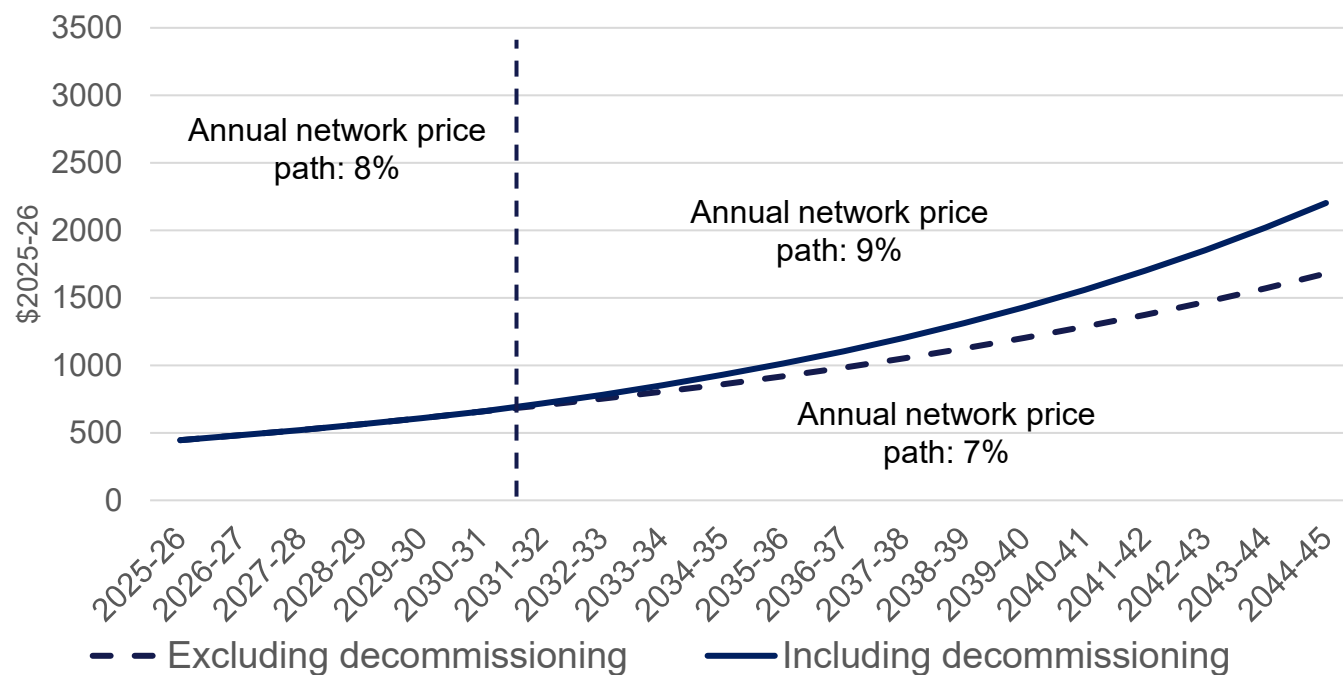


Apply same adjustment as AER to calculate additional depreciation

**Spread of depreciation over 5-year periods to achieve full recovery by 2045**



**Network component of typical residential bill required to provide a reasonable opportunity to recover costs**



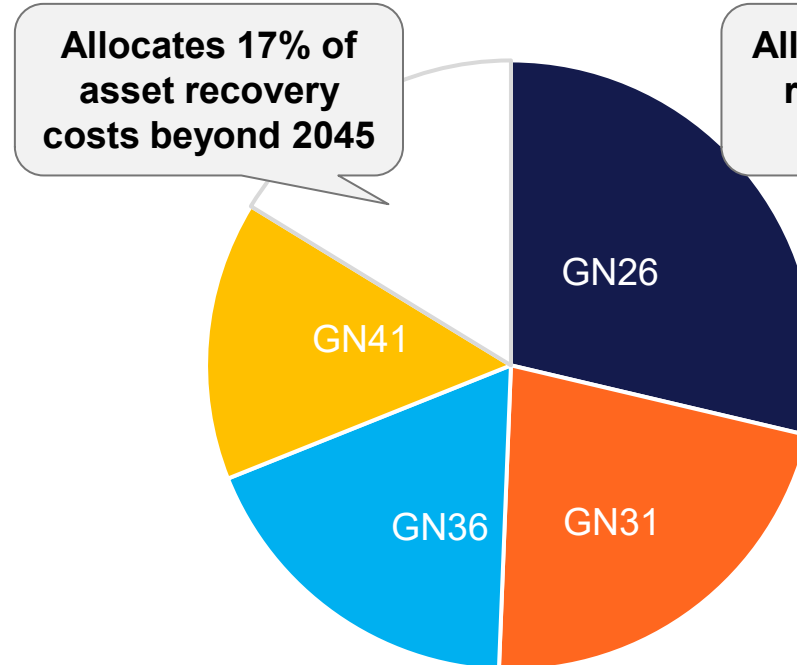
# Comparing depreciation methods

# Comparing depreciation methods

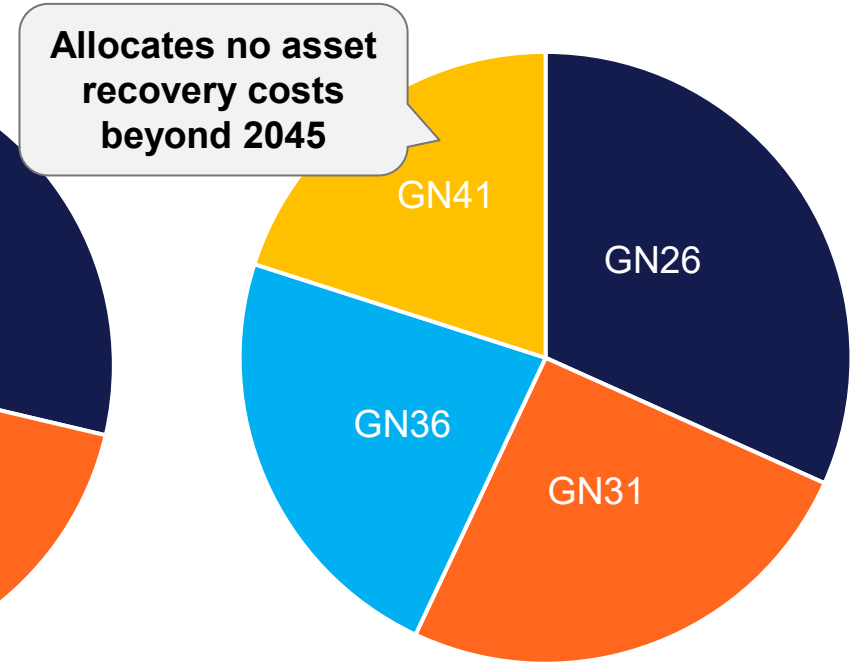
Initial thinking on alternative approach:

- Consistent with providing a reasonable opportunity to recover costs
- Reflects ACT Government's plans to phase out gas by 2045
- Reflects that maintaining the gas network for green gas beyond 2045 for limited customers is unlikely to be economically viable

**AER draft decision**

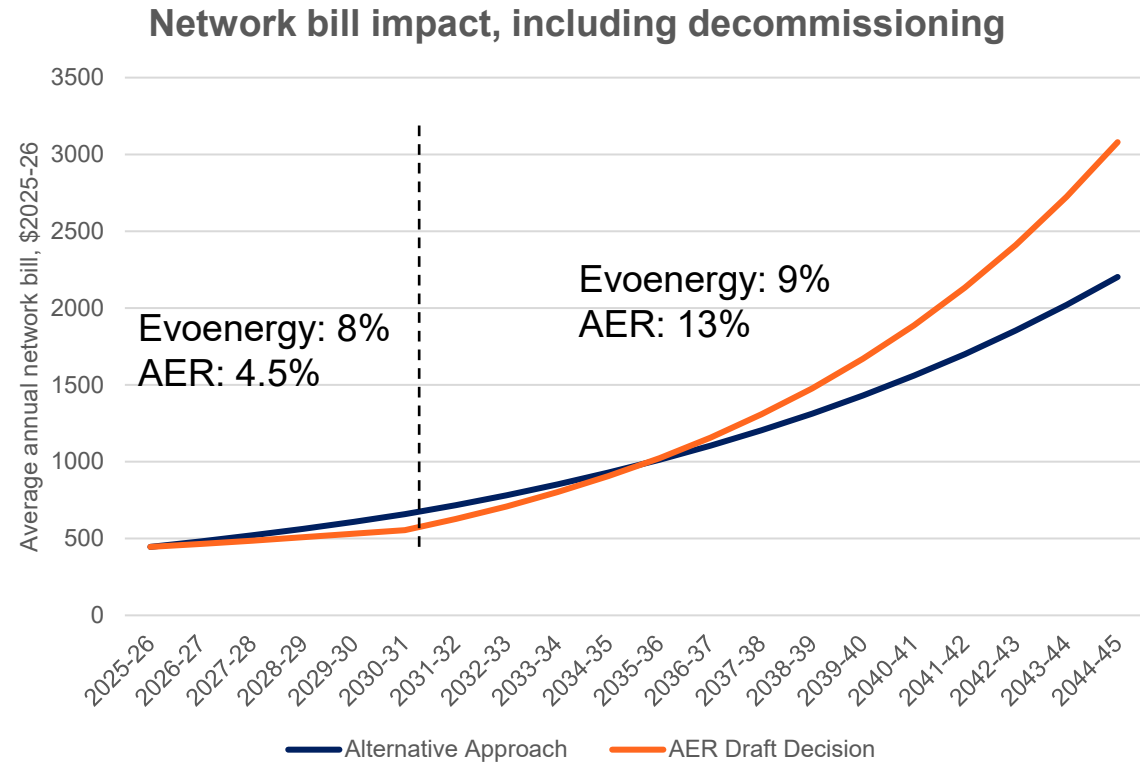
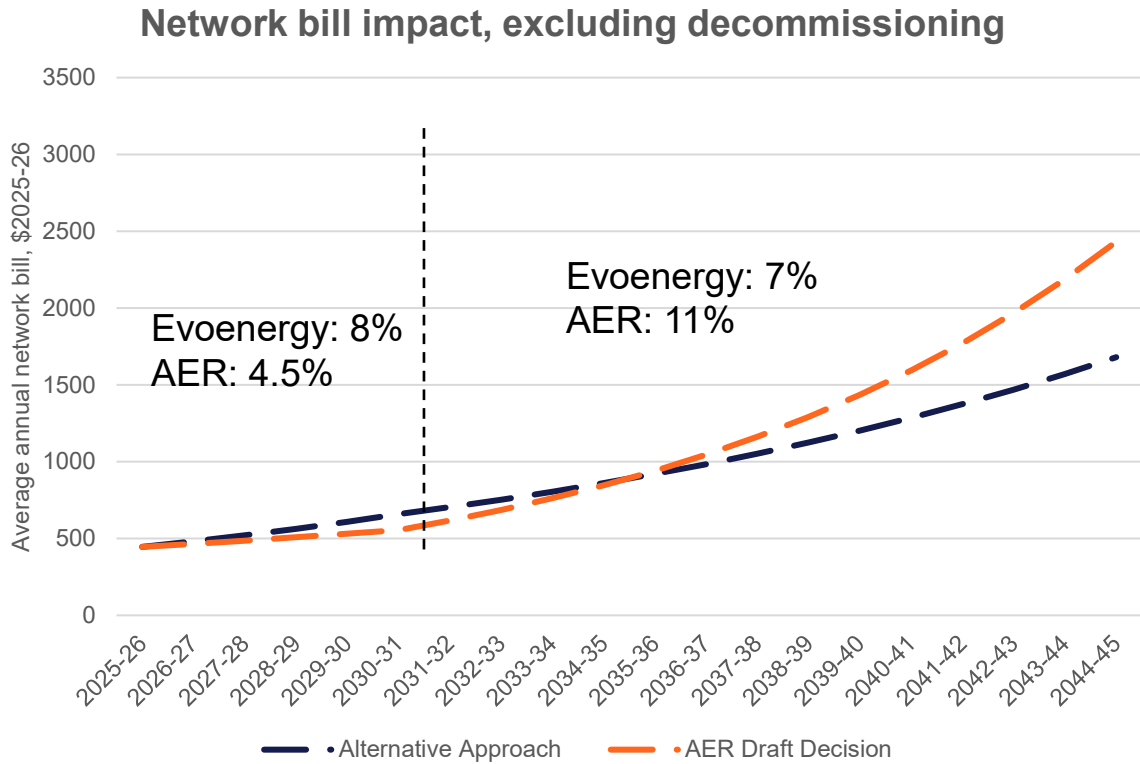


**Evoenergy initial thinking on alternative approach**



# Comparing depreciation methods

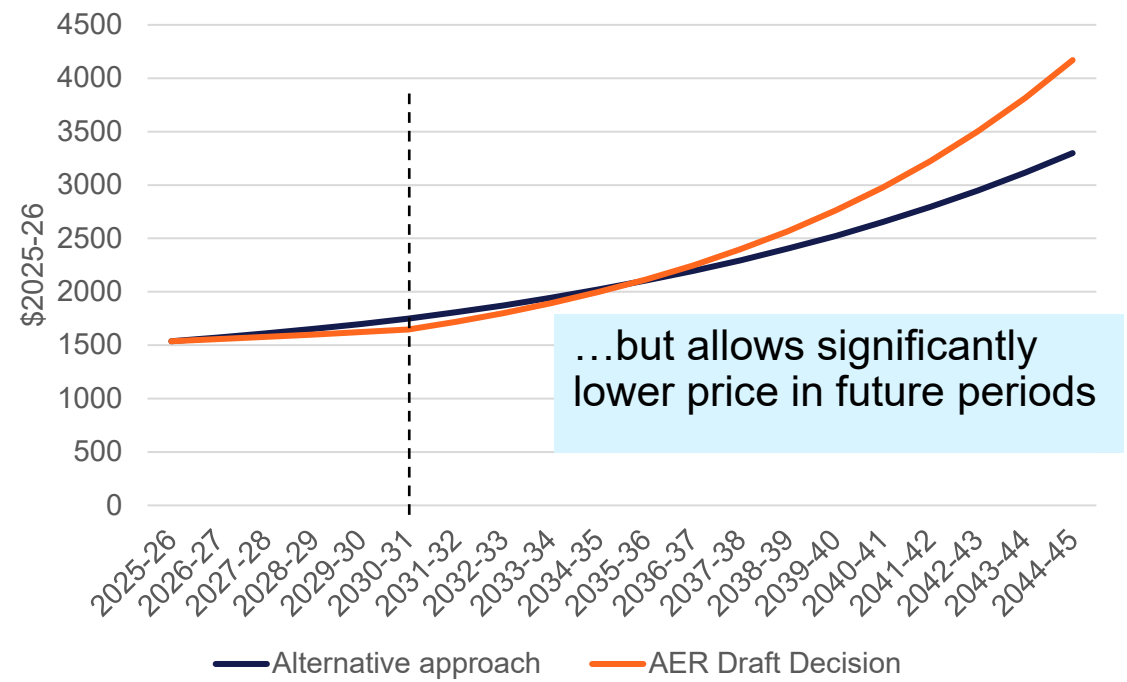
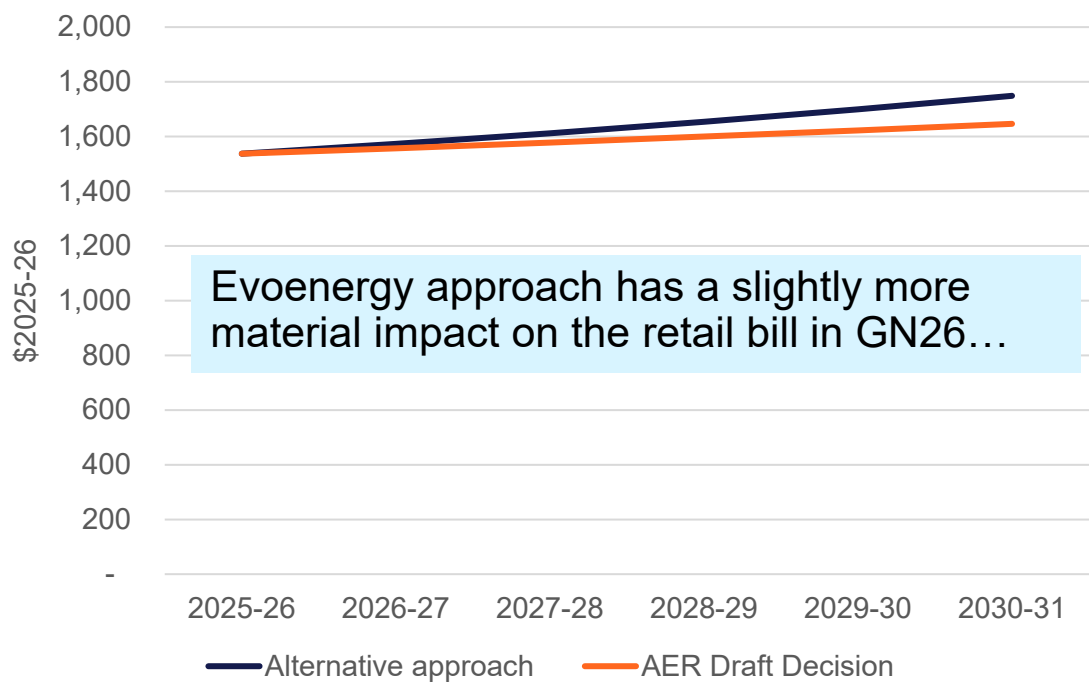
Equity considerations of long-term network bill impacts with and without decommissioning costs



# Comparing depreciation methods

To look at long term impacts, we have used an average of our demand forecast and the AER's demand forecast

## Typical residential retail bill impacts

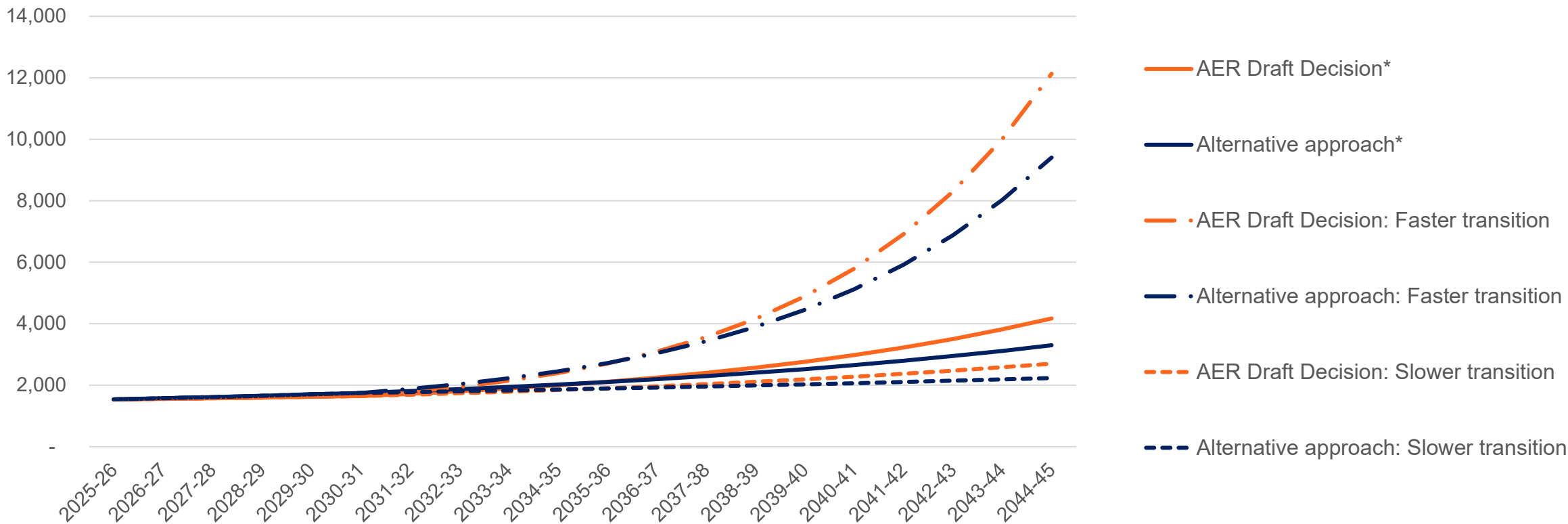


**If policy changes or demand falls more slowly than forecast, we can always lower future prices.  
But we can never go back and share more costs with current customers in future.**

# What about if demand declines slower or faster than forecast?

Comparing long term impacts of AER draft decision and alternative approach in faster or slower transition than forecast

Forecast gas retail bill for an average residential customer (today's \$, including decommissioning costs)



\*To look at long term impacts, we have used an average of our demand forecast and the AER's demand forecast

# Questions?



# Group activity 1: Accelerated depreciation

In small groups discuss these questions:

Reflecting on our values and priorities...

1. What feedback do you have on the AER's approach to depreciation?
2. What feedback do you have on our initial thinking of an alternative approach?
3. Do you have other any ideas about how Evoenergy can respond to its concerns about the implications of the AER's draft decision?

*Record your answers on our worksheet and be ready to share with the forum.*

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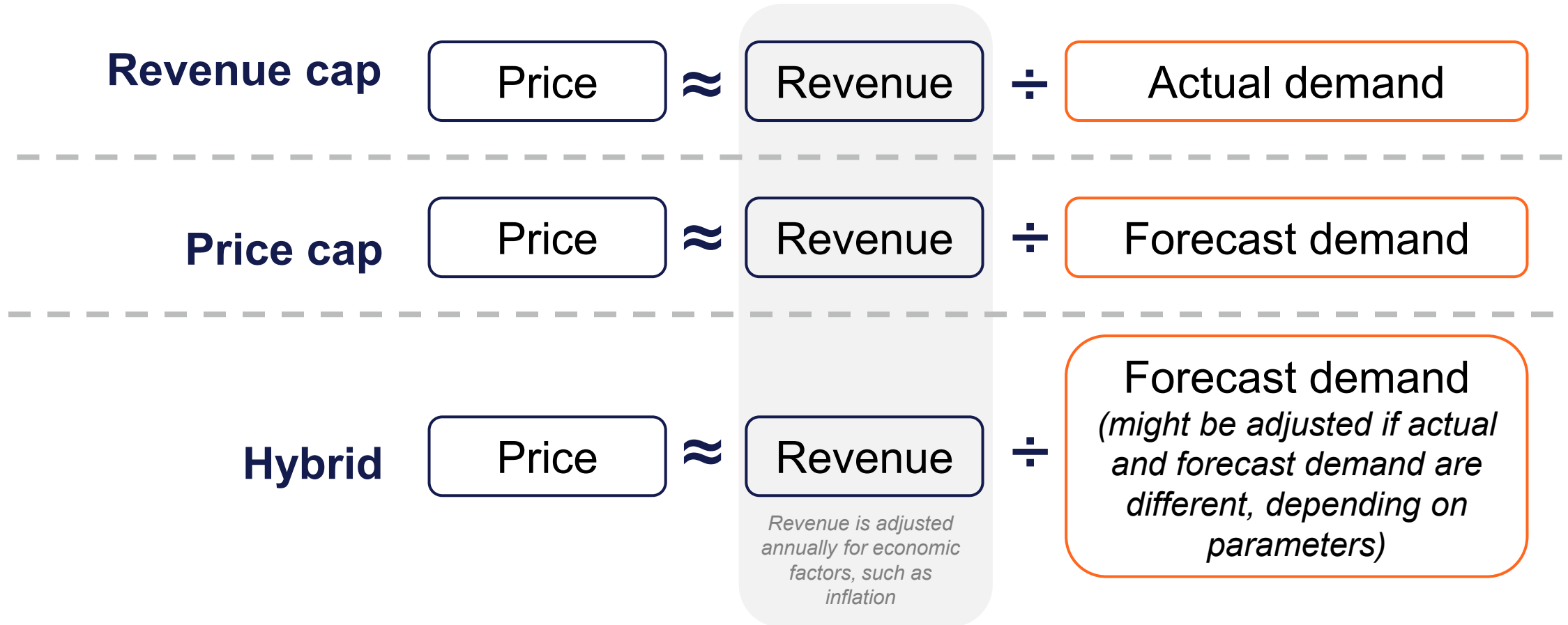
# Dinner break



# Responding to the AER's draft decision on managing demand forecasting uncertainty

Ashlyn Napier,  
Principal Regulatory Economist

# How are gas network prices updated?



# Evoenergy customers values for gas network prices?

Community forum ranking of considerations	
1	Customers only <b>pay what is needed</b> to maintain a safe and reliable gas network
2	Low <b>price variability</b> if declining demand is faster/slower than forecast ( <b>short term</b> )
3	Low <b>price variability</b> if declining demand is faster/slower than forecast ( <b>long term</b> )
4	Consistency between <b>gas and electricity</b> network pricing

NSW Customer Forum feedback
<i>A hybrid:</i> <ul style="list-style-type: none"><li>• could potentially smooth out impacts of forecasting uncertainty</li><li>• might encourage a slower transition</li><li>• protects customers by reducing Evoenergy's revenue to make up for lower price</li><li>• provides more certainty to Evoenergy in the 5-year period but could lead to price shocks every 5 years for customers</li></ul>

# How will prices be updated every year?

With a five-year regulatory period, there are different ways to manage uncertain demand...

## Evoenergy proposal

1. Each year **update gas prices** for:
  - actual demand
  - updated forecast demand
2. Customers only pay efficient revenue approved by AER, no more and no less
3. Evoenergy recovers only what is allowed for safe and reliable gas services, no more and no less

**This is called a 'revenue cap' price variation approach**

## AER preferred

1. **Do not update gas prices** for actual demand or a new forecast, unless the AER's demand forecast is materially incorrect ( $\pm 5\%$  variation between actual and AER forecast demand)
2. Customers likely to pay more or less than efficient costs
3. Evoenergy likely to receive more or less than efficient costs

**This is called a 'hybrid' price variation approach**

# What the AER said about managing demand forecasting uncertainty through the approach to updating prices

- Noted the AER's Consumer Challenge Panel view that **customers struggle with their understanding** of the implications of the different options
- A hybrid approach, with elements of both price cap and revenue cap regulation, assigns **volume risk** to both customers and the network service provider.
- Considers this approach reduces the incentive to encourage **gas consumption** while providing protection to consumers against large price increases if demand falls faster than forecasts.
- Considers a hybrid tariff variation mechanism **reflects the changed regulatory context**, including the emissions reduction element of the national gas objective.

**Say, the gas network costs \$100 to run – this won't change**

Say, we currently have **12 customers** connected, but demand will decrease.

$$\begin{aligned} &\$100 \div 12 \text{ customers} \\ &= \$8.33 \text{ per customer} \end{aligned}$$

*This is an illustrative example.*



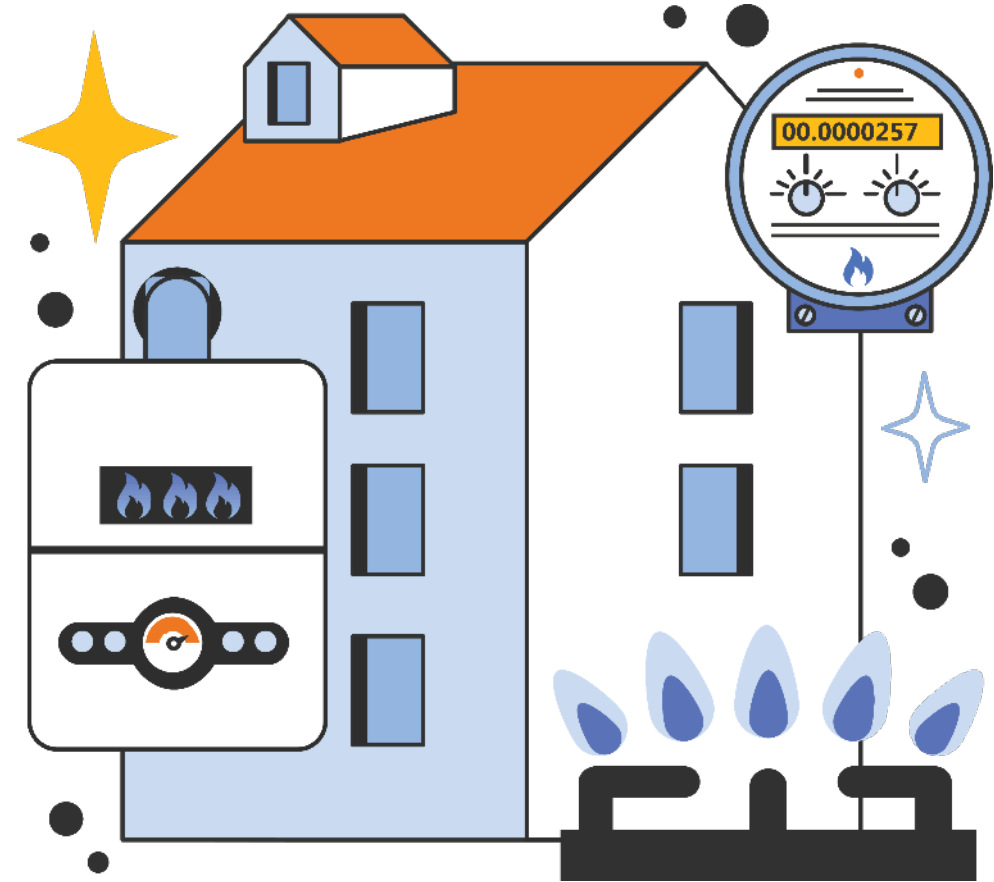
**evoenergy**

**The regulator sets  
the forecast  
demand for the  
next 5 years**

The regulator forecast  
**10 customers** are  
connected

$\$100 \div 10 \text{ customers}$   
 $= \$10.00 \text{ per customer}$

*This is an illustrative example.*



**evoenergy**

# If actual demand is different to the forecast

Forecast demand 10 customers paying \$10.00 each = \$100 network cost

		Slower transition	Faster transition	
Revenue cap (Evoenergy proposal)	Customers	11	9	Customers pay amount Evoenergy needs
	Cost to run network	\$100.00		
	Cost per customer	\$9.09	\$11.11	
50/50 sharing hybrid	Customer pays	\$9.55	\$10.56	Customers pay more or less than Evoenergy needs
	Evoenergy revenue	\$105.00	\$95.00	
Narrow hybrid	Customer pays	\$9.64	\$10.44	Customers pay more or less than Evoenergy needs
	Evoenergy revenue	\$106.00	\$94.00	
Broad hybrid (AER draft decision)	Customer pays	\$9.77	\$10.28	Customers pay more or less than Evoenergy needs
	Evoenergy revenue	\$107.50	\$92.50	

*This is an illustrative worked example.*

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# Questions?



## Group activity 2: Adjusting prices to manage demand uncertainty

In small groups discuss this question:

1. Do you think a **50/50 sharing hybrid**, a **broad hybrid** or a **narrow hybrid** approach is most appropriate in Evoenergy's circumstances? Why?

*Record your answers on our worksheet and be ready to share with the forum.*



## Discussion

1. Thinking about everything we've discussed over the last 18+ months, what do you think are the most important things for Evoenergy to consider as it prepares its revised proposal?
2. What is your final piece of feedback you would like shared with the AER as it makes its final decision?

*Provide your thoughts in the online chat, via slido, or share them with the whole group by contributing to our discussion.*



# Final feedback to Evoenergy and the AER

# Closing remarks

Megan Willcox, General Manager Economic Regulation

# Wrap up and close

# Heads, hands, heart checkout



**Head:** Something you are thinking about

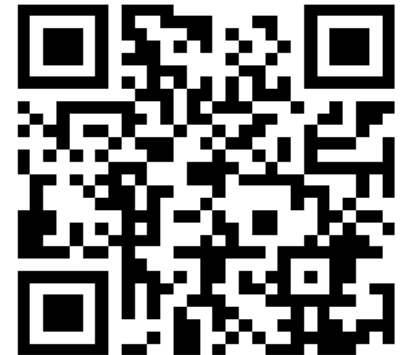
**Slido.com**  
**#2383154**



**Hands:** Something you want to do



**Heart:** Something you are feeling.



**evoenergy**



## Heads, hand and heart

slido

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## Heads, hand and heart

① Start presenting to display the poll results on this slide.

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# Thank you